

How to develop an RBB DDR framework

DDR objective statement. The DDR objective statement draws its legal foundation from Security Council mission mandates. It is important to note that the DDR objective will not be fully achieved in the lifetime of the peacekeeping mission, although certain specific activities such as the (limited) physical disarmament of combatants may be completed. Other important aspects of DDR such as reintegration, establishment of the legal framework, and the technical and logistic capacity to destroy or make safe small arms and light weapons all extend beyond the duration of a peacekeeping mission. In this regard, the objective statement must reflect the contribution of the peacekeeping mission to the *'progress towards'* the DDR objective.

Sample DDR objective statement

'Progress towards the disarmament, demobilization and reintegration of members of armed forces and groups, including meeting the specific needs of women and children associated with such groups, as well as weapons control and destruction'

Indicators of achievement. The targeted achievement should include the following dimensions: (1) include no more than five clear and measurable indicators; (2) in the first year of a DDR programme, the most important indicators of achievement should relate to the political will of the government to develop and implement the DDR programme; and (3) include baseline information from which increases/decreases are measured.

Sample set of DDR indicators of achievement

- *'Transitional Government of National Unity adopts legislation establishing national and sub-national DDR institutions, and related weapons control law'*
- *'Establishment of national and sub-national DDR authorities'*
- *'Development of a national DDR programme'*
- *'34,000 members of armed forces and groups participate in disarmament, demobilization and community-based reintegration programmes, including 14,000 children released to return to their families'*
- *'Destroyed 4,000 of an estimated 20,000 weapons established in a small arms baseline survey conducted in January 2005'*

Outputs. When developing the DDR outputs for an RBB framework, programme managers should bear in mind the following considerations: (1) specific references to the time-frame for implementation should be included; (2) DDR technical assistance or advice needs should be further defined to specify what that means in practice and, if possible, quantified (e.g., workshops, training programmes, legislative models, draft work plans); (3) the beneficiaries or recipients of the mission's efforts should be included in the output description; and (4) the verb should precede the output definition (e.g., *Destroyed 9,000 weapons; Chaired 10 community sensitization meetings*).

Sample set of DDR outputs

- *'Provided technical support (advice and programme development support) to the National DDR Coordination Council (NDDRCC), regional DDR commissions and their field structures, in collaboration with international financial institutions, international development organizations, non-governmental organizations and donors, in the development and implementation of a national DDR programme for all armed forces and groups'*
- *'Provided technical support (advice and programme development support) to assist the government in strengthening its capacity (legal, institutional, technical and physical) in the areas of weapons collection, control, management and destruction'*
- *'Conducted 10 training courses on DDR and weapons control for the military and civilian authorities in the first 6 months of the mission mandate'*
- *'Supported the DDR institutions to collect, store, control and destroy (where applicable and necessary) weapons, as part of the DDR programme'*
- *'Conducted with the DDR institutions and in partnership with international research institutions, small arms survey, economic and market surveys, verification of the size of the DDR caseload and eligibility criteria to support the planning of a comprehensive DDR programme in x'*
- *'Developed options (eligibility criteria, encampment options and integration in civil administration) for force reduction process for the government of national unity'*
- *'Disarmed and demobilized 15,000 allied militia forces, including provided related services such as feeding, clothing, civic education, medical profiling and counselling, education, training and employment referral, transitional safety allowance, training material'*
- *'Disarmed and demobilized 5,000 members of special groups (women, disabled and veterans), including provided related services such as feeding, clothing, civic education, medical, profiling and counselling, education, training and employment referral, transitional safety allowance, training material'*
- *'Negotiated and secured the release of 14,000 (UNICEF estimate) children associated with the armed forces and groups, and facilitated their return to their families within 12 months of the mission's mandate'*
- *'Developed, coordinated and implemented reinsertion support at the community level for 34,000 armed individuals, as well as individuals associated with the armed forces and groups (women and children), in collaboration with the national*

- DDR institutions, and other UN funds, programmes and agencies. Community-based DDR projects include: transitional support programmes; labour-intensive public works; microenterprise support; training; and short-term education support'*
- *'Developed, coordinated and implemented community-based weapons for quick-impact projects programmes in 40 communities in x'*
 - *'Developed and implemented a DDR and small arms sensitization and community mobilization programme in 6 counties of x, inter alia, to develop consensus and support for the national DDR programme at national, regional and local levels, and in particular to encourage the participation of women in the DDR programme'*
 - *'Organized 10 regional workshops on DDR with x's military and civilian authorities'*

External factors. When developing the external factors of the DDR RBB framework, programme managers are requested to identify those factors that are outside the control of the DDR unit. These should not repeat the factors that have been included in the indicators of achievement.

Sample set of external factors

- *'Political commitment on the part of the parties to the peace agreement to implement the programme'* [rather than *'Transitional Government of National Unity adopts legislation establishing national and sub-national DDR institutions, and related weapons control laws'* — which was stated as an indicator of achievement above]
- *'Commitment of non-signatories to the peace process to support the DDR programme'*
- *'Timely and adequate funding support from voluntary sources'*